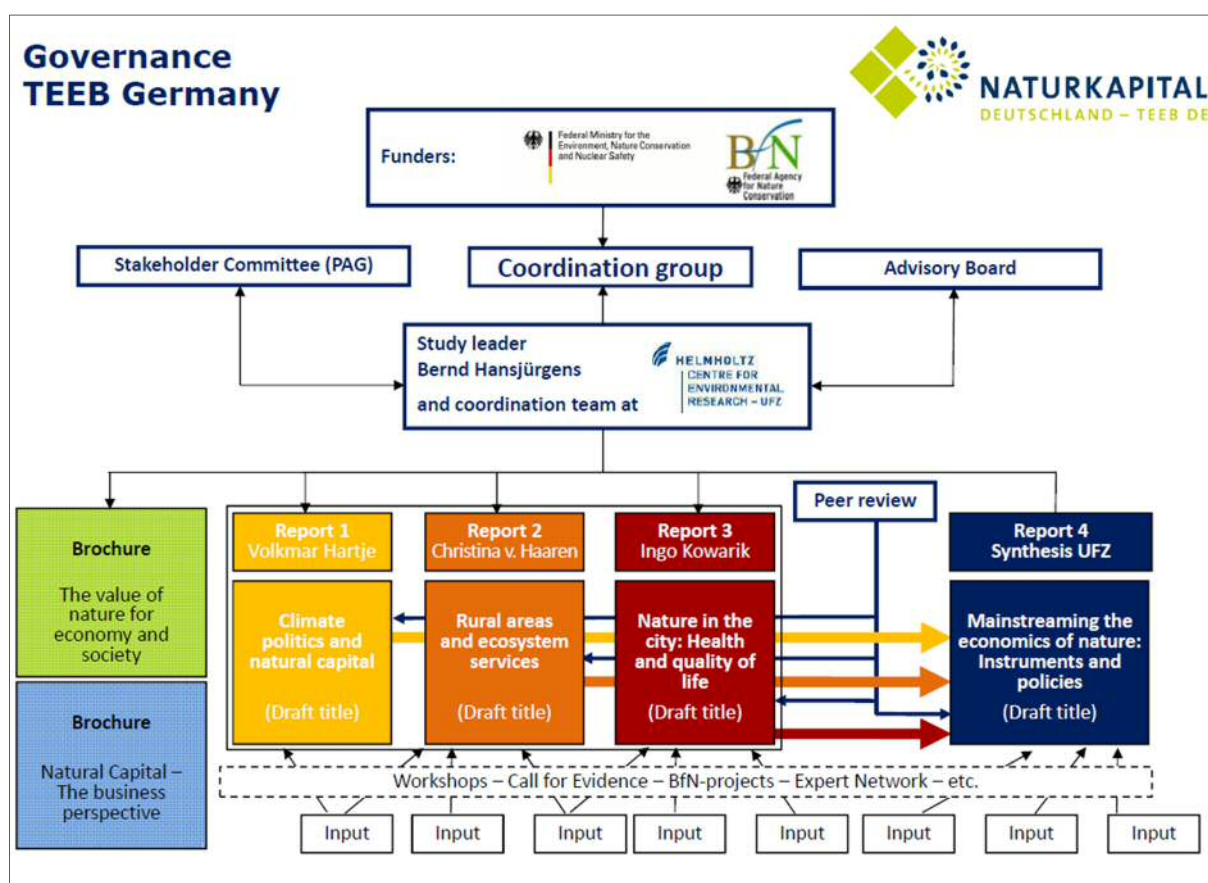




Example: Governance structure TEEB Germany

TEEB Germany is supported by an **Advisory Board** with high-level members from academia, the media and business and also by a **Stakeholder Committee (PAG)** consisting of representatives from NGOs, business organisations, ministries, federal states (German *Länder*) and municipalities.

The organizational chart below shows the hierarchy and interaction among the different bodies within the governance structure of the German TCS: 'Natural Capital Germany – TEEB DE'.



The role and composition of the different bodies are as follows:

Funders: The German TCS is funded by the Federal Ministry for the Environment, Nature Conservation and Nuclear Safety (BMU) and by the Federal Agency for Nature Conservation (BfN).

Coordination Group: The 'Natural Capital Germany' coordination group consists of the study leader Prof. Dr. Bernd Hansjürgens (Helmholtz-Centre for Environmental Research - UFZ) and his coordination team at UFZ, as well as representatives of the funders mentioned above, i.e. the BMU and the BfN that provide expert advice and organizational support.

Advisory Board: The board consists of nine high-level members from academia, the media and business. The main role of the advisory board is to facilitate internal debate about the projects goals and approach. Furthermore board members help to spread the concept of natural capital within public discussions. Project coordination and advisory board meet about twice a year. Depending on exper-



tise and interest, the board members are invited to participate in reviewing the various thematic reports.

Project Advisory Group (PAG) or Stakeholder Committee: Among the members of the PAG are representatives of federal ministries, state level governments and municipalities as well as non-governmental environmental organizations and business organizations. The main intention of the PAG is to set up a network of stakeholders in the most affected sectors and policy fields, to inform them about the aims and findings of the project as well as to consider their views and expertise in analyzing the importance of biodiversity and ecosystem services for human well-being and economic development. Project coordination group and the stakeholder committee meet about once a year. The (relevant) members of the PAG are invited to participate in workshops and reviews related to the production of the various thematic reports.

Report Leadership: The four different thematic reports of 'Natural Capital Germany – TEEB DE' are coordinated by independent report leaders from academia. For further details on the thematic focus of the TEEB-Germany reports please see Box 2.6 in the Guidance Manual for TEEB Country Studies.